



Evolving Better Health Care for Every American

Duke-Margolis Fourth Annual Health Policy Conference

May 13, 2025

12:30 – 5:00 pm ET

The Westin Washington, DC Downtown

Hybrid Public Meeting

Duke | MARGOLIS INSTITUTE *for*
Health Policy

Welcome Message

Dear Colleagues,

Welcome to our 2025 Annual Health Policy Conference! As the new presidential administration sets its priorities for the next four years, conversations like these are more critical than ever. Our conference consistently draws a range of professionals across the health and health care industries to discuss bipartisan strategies that advance high-quality, affordable, and accessible care. The time is now for actionable change that will bring health care costs down while raising up innovations that will unlock critical treatments and therapies for diseases and conditions affecting millions of Americans. We appreciate your participation and the contributions of all our speakers to today's conversation.

Duke-Margolis has established itself as a leading, trusted resource for health policy research and education. Our approach, which brings together policy expertise and practical experience on neutral ground, has allowed us to address some of the most pressing health care challenges facing the United States. Our work continues to evolve to further our mission and surface evidence-based solutions that improve access, increase value, and reduce costs.

Looking ahead, we plan to expand our collaborations with our network of policy-minded partners, build on our foundation of research in partnership with Duke Health and Duke faculty, and strengthen our educational programming. Our research to improve health in the American South, enable the digital health revolution, shift the curve to make transformative medicine a reality, and educate tomorrow's health policy leaders will advance our mission to improve health and health care for all.

Thank you for joining us on this important journey to improve health through health policy. Your support drives us forward and gets us to "yes," to actionable, evidence-based solutions that make health care better.

All the best,



Mark McClellan, MD, PhD
Founding Director



Robert Margolis, MD
Founding Donor

Conference Agenda

12:30-12:35 pm

Welcome

Mark McClellan, Director, Duke-Margolis Institute for Health Policy

Robert Margolis, Founding Donor, Duke-Margolis Institute for Health Policy

12:35-1:55 pm

Session 1

Driving Innovation to Make America Healthy Again

Mark McClellan, *moderator*

12:35-12:50 pm

Keynote

Mehmet Oz, Administrator, Centers for Medicare & Medicaid Services

12:50-1:15 pm

Fireside Chat

Abe Sutton, Director of the Center for Medicare and Medicaid Innovation and Deputy Administrator for the Centers for Medicare & Medicare Services

1:15-1:55 pm

Advancing Care for Medically and Socially Underserved Populations

There is broad recognition of the need to improve health while making health care more affordable, especially for those groups who have been underserved medically and socially. This panel will discuss actions the federal government and states can take to advance care for these populations, such as for the health care safety net and high-need older adults.

Panel Discussion

Rob Saunders, Duke-Margolis Institute for Health Policy, *moderator*

- **Stephanie Carlton**, Centers for Medicare & Medicaid Services
- **Devdutta Sangvai**, North Carolina Secretary of Health and Human Services
- **Jana Eubank**, Texas Community Health Center Association
- **Toyin Ajayi**, CityBlock Health



12:30-12:35 pm

Session 2

Ensuring Access to Essential Medicines through Resilient Supply Chains

Chronic drug shortages have caused American patients to experience consistent challenges in accessing essential medicines for acute care, oncology, and other medical needs. Panelists will discuss how recent developments around tariff policy, committed contracting models, and other policy areas may affect the supply of essential medicines and share their thoughts on areas of opportunity for policy action to prevent future shortages.

Panel Discussion

Stephen Colvill, Duke-Margolis Institute for Health Policy, *moderator*

- **Ron Piervincenzi**, US Pharmacopeia
- **Sarah D'Orsie**, Fresenius Kabi
- **Chip Davis**, Healthcare Distribution Alliance
- **Stacy Sanders**, U.S. Senate Finance Committee Minority Staff

2:30-3:00 pm

Session 3

State Health Policy Spotlight

Mark McClellan, *moderator*

Fireside Chat

Governor Wes Moore, State of Maryland

3:00-3:10 pm

BREAK

3:10-4:10 pm

Session 4, A & B

How the Private Sector and Philanthropy Can Positively Impact Human Health

Public-private investment is critical to advance health care value, and policies and guidance are needed to ensure that philanthropic and the private-sector support is aligned with clear metrics of improved health.

3:10-3:40 pm

Session 4A

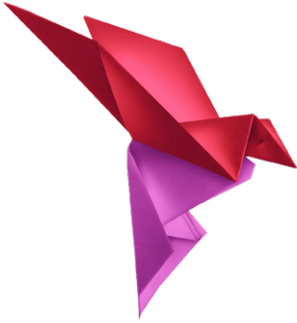
Public-Private Strategies for Financing Health Reform

This session will explore the new Duke-Margolis Health Value Return on Investment Framework and efforts by member of the venture capital and private investment community to use it to achieve measurable health value improvements.

Panel Discussion

Marianne Hamilton Lopez, Duke-Margolis Institute for Health Policy, *moderator*

- **Tim Lash**, West Health
- **Sindy Escobar Alvarez**, Doris Duke Foundation



3:40-4:10 pm

Session 4B

A National Return on Investment: How Private Investment Can Accelerate Health Value

This session will explore the new Duke-Margolis Health Value Return on Investment Framework and efforts by member of the venture capital and private investment community to use it to achieve measurable health value improvements

Panel Discussion

Cheryl Pegus, FlyteHealth, *moderator*

- **Lisa Suennen**, American Heart Association
- **Gregory Grunberg**, Temasek
- **Caroline Pearson**, Peterson Center on Health Care

4:10-5:00 pm

Session 5

Data to Delivery: Scaling AI That Works for Patients

As AI continues to drive innovation in health, this session will explore what it takes to turn bold ideas into scalable solutions. Panelists will examine how CMS and private-sector initiatives can incentivize AI and digital health tools that have a greater impact on health and health care. This includes tools that support beneficiary decisions, enable more efficient care models with less burden for providers, and increase health care access and affordability.

Panel Discussion

Christina Silcox, Duke-Margolis Institute for Health Policy, *moderator*

- **Arda Kara**, CMS Digital Technology
- **Andy Slavitt**, Town Hall Ventures
- **David Chen**, Nuna

5:00-5:05 pm

Closing Remarks and Next Steps

Mark McClellan

5:05-6:15 pm

Reception

Conference Speakers



Toyin Ajayi, MD, MPhil, is the CEO of Cityblock, a value-based health care provider for Medicaid and dually eligible beneficiaries. She is an Aspen Institute Henry Crown Fellow, a member of the National Academy of Medicine, serves on the Board of Directors of Evolent Health (NYSE: EVH), and is a co-founder of Coalition Partners.



Stephanie Carlton, Chief of Staff and Deputy Administrator of the Centers for Medicare & Medicaid Services (CMS), is a health care leader with unique experience across the dimensions of the U.S. health care economy—business, policy, higher education, and clinical. When a Partner at McKinsey & Company, Carlton was a leader in McKinsey's SHaPE Practice with a deep focus on innovation and strategy. She also co-founded a place-based transformation with 20 community leaders in Texas to improve holistic health outcomes. Prior to McKinsey, she led Medicare Advantage and Medicaid issues on the US Senate Finance Committee (Republican staff) and worked as a labor & delivery nurse at Georgetown University Hospital. Carlton has guest lectured at the University of Pennsylvania Wharton School, served as a fall 2022 resident fellow at the Harvard Kennedy School Institute of Politics, and was on the business school faculty at the University of Texas at Austin. She has served on the boards of the Health Care Cost Institute, Ignite Health Foundation, and the University of Texas McCombs Alumni Association.



David Chen, PhD, is the co-founder and Chief Data Officer of Nuna, Inc. He completed his doctorate in biomedical informatics from Stanford University and went on to work in data science at Netflix. He returned to health care with a toolbox of industry leading techniques to focus on health care. Over the past 15 years, he has supported globally known self-insured employers with data solutions to improve their benefit plan designs and support the health of the populations they serve, the initial build of T-MSIS for CMS—the first cloud based data warehouse for Medicaid data for 80 million beneficiaries, creation of the value platform that processed over 60 billion dollars annually in claims to help design, operate, and pay for value based contracts at the nation's leading health plans, and now is tackling the most difficult problem of all: how to engage consumers to be partners in managing their own health with a health system that will be incapable of rising to the demands that will be required over the next decade.



Stephen Colvill, MBA, is an Assistant Research Director at the Duke-Margolis Institute for Health Policy, where he leads the Duke-Margolis ReVAMP Drug Supply Chain Consortium and policy work on other supply chain and biomedical innovation topics.

Colvill is also a board member for the End Drug Shortages Alliance and a volunteer advisor for Angels for Change, and he frequently speaks at national forums on pharmaceutical supply chains, drug shortages, pharmaceutical regulation, and biomedical innovation.

Colvill previously served in the White House Domestic Policy Council as Senior Policy Advisor for Medical Supply Chains. He also co-founded RISCS, a nonprofit drug supply chain rating and certification organization with a mission to prevent drug shortages, and held various roles at Pfizer and Hospira in business analytics, supply chain, manufacturing, finance, marketing, and commercial portfolio management.



Chester “Chip” Davis, Jr., JD, is the President and Chief Executive Officer of the Healthcare Distribution Alliance (HDA) and President of the HDA Research Foundation. Davis joined HDA in March 2020 from the Association for Accessible Medicines (AAM), the nation’s leading trade association for manufacturers of generic and biosimilar medicines, where he served as President and Chief Executive Officer since 2015. Davis oversees HDA’s day-to-day operations and is responsible for ensuring that the organization’s members have a strong advocacy voice in legislation, regulation and policy.

Prior to AAM, Davis held leadership roles at the Pharmaceutical Research and Manufacturers of America and AstraZeneca, where in 2007 he was recognized as one of the inaugural winners of the CEO Leadership Award.

Davis earned an undergraduate degree in Accounting from the University of Delaware, and a Juris Doctor from the University of Baltimore School of Law.



Sarah D’Orsie joined Fresenius Kabi in 2019 and currently leads the U.S. Government Affairs and Policy Team on public policy analysis, strategy and advocacy campaigns, including issues of patient accessibility of low-cost medicines, biosimilar market adoption, coverage, coding, payment, and contracting, supply chain economics, the sustainability and growth of the generics industry, tax, trade, regulatory pathways, and intellectual property. Before joining Fresenius Kabi, D’Orsie worked for several branded biopharmaceutical companies, in areas such as market access, government affairs, and health economics and outcomes research. D’Orsie also spent time working with and for physicians at the American Academy of Physical Medicine and Rehabilitation (AAPM&R), and for patients at the Brain Injury Association of America (BIAA).

D’Orsie spent the first part of her career as professional staff and investigator for the House Oversight and Government Reform Committee under Chairman Tom Davis (R-VA).

D’Orsie graduated from the University of Maryland, College Park and attends most home football and basketball games with her fellow Terrapin Club members. She hails from York, Pennsylvania and currently resides in Northern Virginia with her border collie, Dutch (short for “Pennsylvania Dutch”).



Sindy Escobar Alvarez, PhD, MBS, leads the Doris Duke Foundation’s Medical Research Program. In this role, she identifies opportunities to drive the foundation’s vision for a more creative, equitable and sustainable future through initiatives rooted in medical research. Through her work and research experience in biotechnology and academia, she aims to advance equitable and inventive evidence-based solutions for human health.

Escobar Alvarez previously served as senior program officer for medical research at the Doris Duke Foundation, bringing her scientific background in therapeutic development and cellular biology to support evaluation efforts to inform program strategy, build relationships with the scientific community, and to manage processes to identify awardees of the foundation’s programs to support sickle cell disease research and the retention of early-career physician scientists. Throughout her career, Escobar Alvarez has shared her scientific contributions and insight about the clinical research workforce through presentations at national meetings and in peer-reviewed publications.

Escobar Alvarez is past chair of the board of directors of the Health Research Alliance, a coalition of non-profit funders of biomedical research, and is a past member of both the Patient Centered Outcomes Research Institute’s Advisory Panel on Rare Diseases and Vivli’s External Advisory Committee. She is a graduate of the Pharmacology Department at the Weill Cornell Medicine Graduate School of Medical Sciences, through which she trained at the Sloan Kettering Institute of Memorial Sloan Kettering Cancer Center.



As the Chief Executive Officer of the Texas Association of Community Health Centers (TACHC), **Jana Eubank, MPAff**, develops the vision and oversees the implementation of strategic priorities for the Association. She has demonstrated a track record of commitment to improving community health in underserved communities with 30 plus years of experience through her work in health care policy, government relations, leadership development, research, strategic planning, fundraising, association management, and advocacy. She recently led efforts to establish a statewide, FQHC led Clinically Integrated Network, My Texas My Health, to facilitate health center participation in value-based care contracts with payers in Medicaid and Medicare.

A native Texan, Eubank began her career in the Governor's Office at the Texas Office of State-Federal Relations as the Director of Federal Grants. Prior to becoming the TACHC CEO, she worked on behalf of community health centers both in Texas and nationally as the Deputy Director at TACHC and subsequently for six years as the Vice President of Public Policy and Research at the National Association of Community Health Centers in Washington, DC.

Eubank earned her undergraduate degree in political science with an emphasis in international relations from the University of North Texas and has a masters of public affairs degree from the LBJ School of Public Affairs at the University of Texas at Austin.



Gregory Grunberg, MD, MBA, is Head of Healthcare and Life Sciences (Americas). For over 20 years, Grunberg has been in leadership positions in the areas of health care venture capital, private equity, business development and M&A strategy. His contributions have spanned multiple industry subsectors and investment life cycles. Prior to Temasek, Grunberg held the position of Managing Director at Longitude Capital, where he was responsible for Healthcare and Life Sciences investments. Grunberg has also worked at Rho Capital Partners, McKinsey & Company, and The Parthenon Group. The companies that Grunberg has invested in have generated significant enterprise value and resulted in multiple successful liquidity events.

Grunberg has served as a voluntary Clinical Instructor with the University of California San Francisco. In addition, he has served as a Physician with Kaiser Permanente in San Francisco, a Hospitalist with Montefiore Medical Center in New York and a Resident in Internal Medicine at New York Hospital, Weill-Cornell Medical Center.

Grunberg earned his MD and MBA degrees from Duke University, where he was a Fuqua Scholar, and his AB in Economics and English from Amherst College.



Marianne Hamilton Lopez, PhD, MPA, is the Senior Research Director of Biomedical Innovation, an adjunct associate professor, and core faculty at the Duke-Margolis Institute for Health Policy in Washington, DC. She leads the strategic design and direction of the Institute's Biomedical Innovation portfolio, with a focus on medical products development and regulation, real world evidence, infectious disease preparedness, and payment, pricing, and coverage of drugs and medical devices. She also oversees the Value for Medical Products Consortium and partners with Duke University faculty, scholars, and external health experts to advance this work.

Prior to joining Duke-Margolis, Hamilton Lopez was a senior program officer with the National Academy of Medicine's Leadership Consortium for a Value & Science-Driven Health System and provided strategic direction and oversight of the Consortium's Science and Technology portfolio and Clinical Effectiveness Research Innovation and the Digital Learning Collaboratives. She was a Senior Manager at AcademyHealth; a Public Health Community Advisor for the United States Cochrane Center; and the Federal Women's Program Manager and American Indian/Alaska Native Employment Program Manager for the National Institutes of Health.



Timothy A. Lash, MBA, is president of the Gary and Mary West Foundation, West Health Institute, and West Health Policy Center, where he also serves as chair. Since joining West Health in 2013, he has led efforts to lower health care costs and support successful aging, overseeing a portfolio of initiatives and public policy at the federal, state, and local levels.

Under Lash's leadership, West Health launched two major initiatives to transform health care: one with Mass General Brigham to improve hospital care for older adults, and another with Northwestern Medicine to bring behavioral health services into primary care. These programs serve as models that can be adopted by health systems nationwide.

He also serves on the Drug Selection and Medical Trend Committee for Civica Rx, the nonprofit generic drug company co-founded by the Gary and Mary West Foundation. His advisory roles include CalPACE, the American College of Emergency Physicians' GEDA program, and the U.S. Department of Veterans Affairs. He is also a member of the Health and Aging Policy Fellows Program selection committee.

Before West Health, Lash held leadership roles at Johnson & Johnson and other health care companies. He holds an MBA from NYU's Stern School of Business and a BS in biology from Union College. He enjoys the outdoors with his wife and two daughters.



Arda Kara, MS, serves as the Senior Advisor for Technology to the Administrator of the CMS. Prior to this role, Arda led the development of Palantir's civilian product suite from inception to IPO, forming industry-shaping technology partnerships across energy, manufacturing, finance, and healthcare. Previously, he built novel products at prominent Silicon Valley research labs and technology firms, and was the cofounder and CEO of a consumer software startup that became Palantir's first acquisition. He holds a BS and MS in Computer Science from Stanford University, with concentrations in artificial intelligence and human-computer interaction.



Robert Margolis, MD, is founder of the Duke-Margolis Health Policy Institute at Duke University and serves as Chairman of the Advisory Board. He is CEO Emeritus of HealthCare Partners LLC and former Co-Chairman of the Board of DaVita HealthCare Partners Inc. Previously, Margolis served as the managing partner and CEO of HealthCare Partners and as a founding partner and managing partner of HealthCare Partners' predecessor, California Primary Physicians Medical Group.

Margolis serves on the Board of several prestigious health care organizations including the Martin Luther King, Jr., Hospital, the MLK Foundation in south Los Angeles, DuPage Medical Group in Chicago, and Welbe PACE. He is as a member of the HealthCare Policy Advisory Council for Harvard Medical School and past member of the Advisory Board of the Schaeffer Center for Health Policy and Economics at the University of Southern California, a Board member and past Chairman of the Board of the National Committee for Quality Assurance (NCQA), a former Board member and past Chairman of the Board of Directors of the Association of Physician Groups (APG), a former Board member and past Chair of the Board of Directors of California Hospital Medical Center, Los Angeles, and a former Board member for Sutter Health. He is a past member of the Catholic HealthCare West Southern California Board of Directors and its Strategic Planning Committee. Margolis is past chairman of the American Medical Group Association and a two-time past chairman of the Unified Medical Group Association.

Margolis is board certified in Internal Medicine and Medical Oncology. He is a graduate of Rutgers University (Henry Rutgers Scholar) and the Duke University Medical School (AOA) and served a fellowship at the National Cancer Institute.



Mark McClellan, PhD, is Director and Robert J. Margolis, MD, Professor of Business, Medicine and Policy at the Duke-Margolis Institute for Health Policy at Duke University. He is a physician-economist with extensive leadership experience in academics, government service, and the private sector to advance health care transformation, biomedical innovation, and population health. McClellan has previously served as Commissioner of the U.S. Food and Drug Administration (FDA), Administrator of the Centers for Medicare & Medicaid Services (CMS), and a Member of the President's Council of Economic Advisors. McClellan's academic work bridges clinical research, economic analysis, and policy evaluation to improve health care outcomes, access, and affordability. He is a member of the National Academy of Medicine and a Research Associate of the National Bureau of Economic Research. He is an independent board member for Alignment Health Care, Cigna, Johnson & Johnson, and PrognomIQ, and is an advisor for Arsenal Capital Group, Blackstone Life Sciences, and MITRE. He chairs the National Academy of Medicine's Leadership Consortium: Collaboration for a Learning Health System, and co-chairs the Executive Forum of the Health Care Payment Learning and Action Network.



Mehmet Oz, MD, MBA, serves as the 17th Administrator for the Centers for Medicare & Medicaid Services under HHS Secretary Robert Kennedy, Jr., and President Donald Trump. He is a Professor Emeritus at NY Presbyterian-Columbia Medical Center and has won nine Daytime Emmy® Awards.

Oz received his undergraduate degree from Harvard University and obtained a joint MD and MBA from the University of Pennsylvania School of Medicine and Wharton Business School.

He is the author of eight *New York Times* Best Sellers and was a founder of a lifestyle magazine with a focus that extends well beyond health and wellness to relationships, beauty, food and home.

In 2003, Oz founded a national non-profit which emulates the Peace Corps by putting energetic recent college graduates into high schools around the country to teach diet, fitness and mental resilience. He has raised \$100 million to help 3 million teens with this nationwide program.

In addition to belonging to every major professional society for heart surgeons, Oz has been named Time magazine's 100 Most Influential People, Forbes' most influential celebrity, Esquire magazine's 75 Most Influential People of the 21st Century, Harvard's 100 Most Influential Alumni, AARP 50 Influential People Over 50, and received the Ellis Island Medal of Honor and a Hollywood Walk of Fame Star.

Oz resides in Pennsylvania with his wife Lisa Oz and is a proud father of four and grandfather of five children.



Wes Moore, MLitt, is the 63rd Governor of Maryland. He is the first Black governor in the state's 246-year history and just the third African American elected governor in the history of the United States.

Moore's life and career have been defined by service. Before entering elected office, he was the CEO of the Robin Hood Foundation, built and ran a small business that helped underserved students navigate college, and led soldiers in combat in Afghanistan as a Captain in the U.S. Army.

In 2010, Moore wrote *The Other Wes Moore*, a story about the fragile nature of opportunity in America, which became a *New York Times* bestseller. He went on to write other best-selling books that reflect on issues of race, equity, and opportunity.

Moore is a graduate of Valley Forge Military Academy and College, Johns Hopkins University, and Wolfson College, Oxford, where he studied as a Rhodes Scholar. Moore and his wife Dawn have two children: Mia and James.



Caroline Pearson is the Executive Director at the Peterson Center on Healthcare, a nonprofit philanthropy dedicated to making higher-quality, more affordable health care a reality for all Americans. Pearson also directs the Peterson Health Technology Institute, which provides independent evaluations of digital health technologies to improve health and lower costs.

Pearson is an expert in state and federal health policy, public and private insurance, health technology and data, and aging issues. She has two decades of experience working in consulting and research to help industry leaders and policymakers solve the health care industry's biggest challenges.

She was previously the Senior Vice President of Healthcare Strategy at NORC at the University of Chicago, a nonpartisan research organization. Prior to her work at NORC, Pearson was the Senior Vice President of Policy and Strategy at Avalere Health, where she oversaw teams focused on policy, strategic communications, and financial services.

Pearson graduated Magna Cum Laude from Harvard University with a BA in Government.



Cheryl Pegus, MD, MPH, FACC, is Executive Chair at FlyteHealth and serves on the boards of Boston Scientific (NYSE: BSX), Concentra (NYSE: CON), the American Heart Association—where she chairs the AHA Ventures Governing Council and Advocacy Committee, and the Alice Walton School of Medicine. With over 25 years of clinical and business experience, she brings deep expertise across the health care sector.

She is also an investor in private companies focused on team-based care, cardiology innovation, and health care simplification.

Pegus previously served as a partner at Morgan Health and EVP of Health & Wellness at Walmart. Before that, she was President of Consumer Solutions and CMO at Cambia Health Solutions, leading pharmacy, medical management, and product development. She also held senior roles at Pfizer and Aetna, with a focus on wellness, women's health, and predictive analytics.

Pegus began her career in practice as a cardiologist. She has been consistently recognized as one of the country's most Influential Health Care Leaders and Clinical Executives.

She is a co-founder of A New Beat, the author of several healthy cookbooks.

She holds a BA from Brandeis University, an MD from Weill Cornell, and an MPH from Columbia University's Mailman School of Public Health.



Ronald T. Piervincenzi, PhD, MS, began his tenure as Chief Executive Officer of the United States Pharmacopeia (USP) in February 2014. Piervincenzi provides strategic leadership to USP's global staff of over 1,300 across regions including North America, Latin America, Southeast Asia, Middle East and Africa, Europe, and global public health field offices across nine countries. His transformative vision has launched key USP initiatives in bringing quality across the health care spectrum, upholding USP's reputation as a quality leader since its founding in 1820. Under his leadership, USP has modernized its operations and launched innovative new science, including in the areas of digital medicine, cutting-edge manufacturing technologies and advanced biologics. Recently, USP has begun building a robust "capability building" services suite of offerings including quality manufacturing consulting, donor-funded work, and education.

Piervincenzi brings more than 25 years of industry experience across pharmaceutical sciences, research and business strategy. Before joining USP, Piervincenzi served as Vice President of Development Sciences with Biogen and was a partner and leader in McKinsey & Company's global pharmaceutical and medical products practice for over 12 years. Piervincenzi earned his MS and PhD from Duke University in Biomedical Engineering, with research focused on protein engineering. He is the proud co-founder and chairman of the board for MENTOR Newark.



Stacy Sanders, MSW, serves as Chief Health Advisor to Ranking Member Ron Wyden (D-OR) on the U.S. Senate Committee on Finance and oversees the Minority's health care and human services strategy. As an appointee in the Biden-Harris Administration, Sanders served as Counselor to Secretary Xavier Becerra of the U.S. Department of Health and Human Services, overseeing the Department's implementation of the Inflation Reduction Act, long-term care initiatives, and Medicare policy. She joined HHS after five years in the U.S. Senate where she served as Deputy Staff Director and then Staff Director of the U.S. Senate Special Committee on Aging for Senator Bob Casey, Jr. (D-PA). Before working in Congress, Sanders was Federal Policy Director of the Medicare Rights Center where she led advocacy campaigns to enhance access to quality, affordable health care. She has a Masters of Social Work from the University of Michigan and resides in Washington, DC, with her husband and son.



Devdutta "Dev" Sangvai, MD, JD, MBA, is North Carolina's 19th Secretary for Health and Human Services. Sangvai is a family medicine physician and a professor at Duke University. He is also a member of the North Carolina Medical Board. Prior to his role with NCDHHS, he served as President of Duke Regional Hospital and President of the North Carolina Medical Society. His work has focused on improving access, developing the health care workforce, and making care more efficient. Sangvai is the first Indian American cabinet member to serve under a North Carolina governor.



Rob Saunders, PhD, is Senior Research Director, Health Care Transformation at Duke-Margolis. In this role, he oversees the Institute's workstream on payment and delivery reform initiatives, including generating practical evidence on these reforms; translating that evidence into recommended solutions; and accelerating progress on effective policy actions at the state, national, and international levels. The team includes portfolios focused on Medicare accountable care transformations, health care transformation for health equity and social needs, Medicaid and state health care transformation in North Carolina and other states, medically and socially underserved populations, and bolstering population health.

Prior to joining Duke-Margolis, Saunders was a Senior Director and then Senior Advisor to the President of the National Quality Forum, Senior Program Officer at the Institute of Medicine, and managed health care legislative affairs for Representative Rush D. Holt during the Affordable Care Act debates.

He received his PhD from Duke University and his undergraduate degree from William and Mary.



Christina Silcox, PhD, is the Research Director for Digital Health at the Duke-Margolis Institute for Health Policy, working on policy solutions to advance innovation in health and health care and improve regulation, reimbursement, and long-term evaluation of medical products, with a focus on digital health and artificial intelligence (AI).

Silcox's portfolio includes multiple areas in digital health policy. Currently, she is concentrating on challenges to regulation, governance, and payment of AI-enabled health tools and other digital health tools (DHTs). Her previous projects have included the use of mHealth and patient-generated health data in regulatory evaluations, characterizing real-world data quality and relevancy, the exploration of value-based payments for medical devices, and the convening the National Evaluation System for health Technology (NEST) Planning Board. During the COVID-19 pandemic, Silcox also led the Institute's COVID testing work.



Andy Slavitt, MBA, was President Biden's White House Senior Advisor for the COVID response. He is currently a commissioner on the National Academy of Medicine's Commission on Investment Imperatives for a Healthy Nation. He was previously a working member of President Biden's President's Council of Advisors on Science and Technology (PCAST) working group on public health. He has led many of the nation's most important health care initiatives, serving as President Obama's head of Medicare and Medicaid and overseeing the turnaround, implementation and defense of the Affordable Care Act. Slavitt is the "outsider's insider", serving in leading private and non-profit roles in addition to his government services. He is founder and Board Chair Emeritus of United States of Care, a national non-profit health advocacy organization as well as a founding partner of Town Hall Ventures,

a health care firm that invests in underrepresented communities. He co-chaired a national initiative on the future of health care at the Bipartisan Policy Center. He chronicles what goes on inside the government and across the nation at town halls, in *USA Today*, formerly on his award-winning podcast *In the Bubble*, and on X. He is the author of *Preventable*, a best-selling account of the US's Coronavirus response released in 2021. A graduate of the University of Pennsylvania and Harvard Business School, he and his wife have two grown sons.



Lisa Suennen has spent over 35 years in health care as venture capitalist, entrepreneur, operating executive, and strategy consultant. She serves as Managing Partner of American Heart Association Ventures, a platform of venture funds focused on cardiovascular and brain health and other related conditions.

Suennen has held General Partner roles at Manatt Ventures, Psilos Group and GE Ventures, where she led the health care venture fund. She has also held executive roles at Canary Medical, Manatt, Phelps & Phillips, and was a key management team member at Merit Behavioral Care, which grew from startup to \$800M in revenue, and went public before being acquired. Suennen was founding CEO of CSweetener, a company focused on matching mentors with rising female health care leaders (sold to HLTH Foundation).

Suennen chairs the International Investment Committee of the Australian ANDHealth Digital Health Fund, is past chair of the SAB of the NASA-funded Translational Research Institute for Space Health and serves on the advisory boards of several emerging companies. Suennen is a Fellow of the Aspen Institute's Health Innovators Fellowship and is on faculty at the UC Berkeley Haas School of Business. Lisa writes the Venture Valkyrie blog and is an internationally recognized author and speaker.



Abe Sutton, JD, serves as the Director of the Center for Medicare and Medicaid Innovation and Deputy Administrator for CMS. Before assuming this role in January of 2025, he was a Principal at Rubicon Founders where he co-founded two health service companies; Honest Health, which focuses on enabling primary care physicians, and Evergreen Nephrology, which focuses on enabling nephrologists. Sutton focused on health policy with the federal government from 2017 to 2019, serving at the National Economic Council, Domestic Policy Council and Department of Health and Human Services. In these roles, he coordinated health policy across the federal government, with a focus on the shift to paying-for-value within Medicare, increasing choice and competition in health care markets, and updating the federal government's approach to kidney care.

Sutton started his career as a consultant with McKinsey & Company, where he worked with clients in the health sector. He holds a law degree from Harvard Law School and undergraduate degrees in political science, management, and health care management and policy from the Wharton School and the College at the University of Pennsylvania. In 2018, he was named to Forbes 30 Under 30 for Law and Policy.

To access WiFi during the conference, please follow the steps below:

STEP 1: Connect to to “Westin_Conference”

STEP 2: Once connected to the network, a login page should appear.

STEP 3: Enter password “healthpolicy25”

We welcome your comments and would appreciate your contributions to our post-conference survey. To access, focus your smartphone camera on the QR code below and follow the instructions. Thank you!



Scan to complete our post-event attendee survey and tell us how we did.

A decorative graphic at the bottom of the page consisting of three overlapping, wavy, curved shapes in shades of yellow, dark blue, and light blue.

Invest in Our Future

At Duke-Margolis, we are founded, literally, through the transformational impact of generosity. Our donors and supporters are crucial in preparing the next generation of health care leaders, finding—in real-time—evidence-based solutions to leading health care challenges, and unlocking our health policy experience and knowledge to implement better, more affordable, and more equitable health care for everyone. Your generosity not only sustains our mission, but also ensures actionable change to **push the health care system forward to a transformative era of efficiency, effectiveness, and empathy.**

As part of a university-wide effort, Duke-Margolis is embarking on the ambitious MADE FOR THIS campaign to generate resources that will propel innovation, drive evidence-based policy solutions, and prepare tomorrow's health care leaders. We join the extraordinary members of the Duke Health community to meet this moment. That means

researchers, clinicians, educators, learners, staff, patients, community partners, policy leaders...

AND YOU.

Together, we can achieve extraordinary impact and make and positive change in communities, across the nation, and around world.

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